

## Form 144 Filer Information

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 144

Form 144

NOTICE OF PROPOSED SALE OF SECURITIES  
PURSUANT TO RULE 144 UNDER THE SECURITIES ACT OF 1933**144: Filer Information**

Filer CIK	<input type="text" value="0001754881"/>
Filer CCC	<input type="text" value="XXXXXXXX"/>
Is this a LIVE or TEST Filing?	<input checked="" type="radio"/> LIVE <input type="radio"/> TEST

**Submission Contact Information**

Name	<input type="text"/>
Phone	<input type="text"/>
E-Mail Address	<input type="text"/>

**144: Issuer Information**

Name of Issuer	<input type="text" value="EMERSON ELECTRIC CO"/>
SEC File Number	<input type="text" value="001-00278"/>
Address of Issuer	<input type="text" value="8027 FORSYTH BLVD&lt;br/&gt;ST LOUIS&lt;br/&gt;MISSOURI&lt;br/&gt;63105"/>
Phone	<input type="text" value="3145532000"/>
Name of Person for Whose Account the Securities are To Be Sold	<input type="text" value="Karsanbhai Surendralal Lanca"/>

See the definition of "person" in paragraph (a) of Rule 144. Information is to be given not only as to the person for whose account the securities are to be sold but also as to all other persons included in that definition. In addition, information shall be given as to sales by all persons whose sales are required by paragraph (e) of Rule 144 to be aggregated with sales for the account of the person filing this notice.

Relationship to Issuer	<input type="text" value="Officer"/>
Relationship to Issuer	<input type="text" value="Director"/>

**144: Securities Information**

Title of the Class of Securities To Be Sold	Name and Address of the Broker	Number of Shares or Other Units To Be Sold	Aggregate Market Value	Number of Shares or Other Units Outstanding	Approximate Date of Sale	Name of the Securities Exchange
Common	Charles Schwab Corp 3000 Schwab Way Westlake TX 76262	22500	3332925.00	562000000	02/12/20 26	NYSE

Furnish the following information with respect to the acquisition of the securities to be sold and with respect to the payment of all or any part of the purchase price or other consideration therefor:

**144: Securities To Be Sold**

Title of the Class	Date you Acquired	Nature of Acquisition	Name of Person from Whom	Is this	Date Donor	Amount of Securities	Date of Payment	Nature of Payment *
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		Transaction	Acquired	a Gift?	Acquired	Acquired		
Common	02/02/2026	Vesting of Restricted Stock Award	Issuer	<input type="checkbox"/>		5578	02/02/2026	Equity Compensation
Common	11/03/2025	Vesting of Performance Share Award	Issuer	<input type="checkbox"/>		16922	11/03/2025	Equity Compensation

\* If the securities were purchased and full payment therefor was not made in cash at the time of purchase, explain in the table or in a note thereto the nature of the consideration given. If the consideration consisted of any note or other obligation, or if payment was made in installments describe the arrangement and state when the note or other obligation was discharged in full or the last installment paid.

Furnish the following information as to all securities of the issuer sold during the past 3 months by the person for whose account the securities are to be sold.

## 144: Securities Sold During The Past 3 Months

Name and Address of Seller	Title of Securities Sold	Date of Sale	Amount of Securities Sold	Gross Proceeds
Surendralal Lanca Karsanbhai 8027 FORSYTH BLVD. St. Louis MO 63105	Common	12/03/2025	7263	965979.00

## 144: Remarks and Signature

Remarks

Account Title: Surendralal Lanca Karsanbhai Trust U/A DTD 11/30/2017 Vija Turina and Surendralal Lanca Karsanbhai as trustees

Date of Notice

02/12/2026

### ATTENTION:

The person for whose account the securities to which this notice relates are to be sold hereby represents by signing this notice that he does not know any material adverse information in regard to the current and prospective operations of the Issuer of the securities to be sold which has not been publicly disclosed. If such person has adopted a written trading plan or given trading instructions to satisfy Rule 10b5-1 under the Exchange Act, by signing the form and indicating the date that the plan was adopted or the instruction given, that person makes such representation as of the plan adoption or instruction date.

Signature

Surendralal Lanca Karsanbhai

**ATTENTION: Intentional misstatements or omission of facts constitute Federal Criminal Violations (See 18 U.S.C. 1001)**