FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

OMB APPROVAL

OMB Number: 3235-0287 Estimated average burden 0.5 hours per response:

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

| 1 | of Reporting Person* | | 2. Issuer Name and Ticker or Trading Symbol EMERSON ELECTRIC CO [EMR] | 5. Relationship of Reporting Person(s) to Issuer (Check all applicable) | | | | |
|--|----------------------|----------|--|--|--|-----------------------|--|--|
| Karsanbhai Surendralal Lanca | | | [| X | Director | 10% Owner | | |
| (Last) | (First) | (Middle) | | X | Officer (give title below) | Other (specify below) | | |
| C/O EMERSON ELECTRIC CO. 8000 W. FLORRISSANT AVENUE | | (111010) | 3. Date of Earliest Transaction (Month/Day/Year) 11/01/2021 | | CEO and President | | | |
| (Street) ST. LOUIS | МО | 63136 | 4. If Amendment, Date of Original Filed (Month/Day/Year) | 6. Indivi X | dual or Joint/Group Filing (Ch Form filed by One Reportin Form filed by More than Or | ng Person | | |
| (City) | (State) | (Zip) | | | · | ·····g· ····· | | |

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

| 1. Title of Security (Instr. 3) | 2. Transaction Date (Month/Day/Year) | 2A. Deemed Execution Date, if any (Month/Day/Year) | 3. Transaction Code (Instr. 8) | | 4. Securities Acquired (A) or Disposed Of (D) (Instr. 3, 4 and 5) | | | 5. Amount of Securities Beneficially Owned Following Reported Transaction(s) | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 7. Nature of Indirect Beneficial Ownership |
|---------------------------------|--|---|---|---|--|---------------|-------|--|---|---|
| | | | Code | v | Amount | (A) or (D) | Price | (Instr. 3 and 4) | | (Instr. 4) |
| Common Stock | 11/01/2021 | | A ⁽¹⁾ | | 18,609 | Α | (2) | 93,609 | D | |
| Common Stock | | | | | | | | 30,829.03 | Ι | By Trust |
| Common Stock | | | | | | | | 453.26 | I | Custodian Account for Son |
| Common Stock | | | | | | | | 453.26 | I | Custodian Account for Daughter |
| Common Stock | | | | | | | | 410.598 | I | 401(k) plan |
| Common Stock | | | | | | | | 45.469 | I | 401(k) excess plan |
| Common Stock | | | | | | | | 197.066 | I | Profit Sharing Plan |
| Common Stock | | | | | | | | 355.959 | I | 401(k) excess plan II |

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned

(e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year) | l ' | | Derivative | | Expiration Date | | Securities Underlying | | Derivative Security | Securities Beneficially Owned Following Reported | Direct (D) or Indirect (I) (Instr. 4) | 11. Nature of Indirect Beneficial Ownership (Instr. 4) |
|--|---|--|---|------|---|------------|-----|---------------------|--------------------|-----------------------|----------------------------------|------------------------|--|---|--|
| | | | | Code | v | (A) | (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | Transaction(s) (Instr. 4) | | |

Explanation of Responses:

1. Acquisition of 18,609 shares pursuant to Rule 16b-3 upon payout of 33,835 earned units under a performance share award under a shareholder-approved benefit plan. The payout was based on the level of achievement of financial targets for the performance period ended September 30, 2021. Of these 33,835 units, 18,609 units were paid in shares of Issuer stock, with the remaining 15,226 units paid in cash to cover the reporting person's tax obligations. 2. Price is not applicable to the acquisitions described in Note 1.

Remarks:

/s/ John A.. Sperino, Attorney-in-Fact for Surendralal Lanca

11/03/2021

** Signature of Reporting Person

Karsanbhai

Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure

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