

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**FORM 8-K**

**CURRENT REPORT  
PURSUANT TO SECTION 13 OR 15 (d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

Date of Report (Date of earliest event  
reported): February 8, 2023

Emerson Electric Co.

(Exact Name of Registrant as Specified in Charter)

Missouri ----- (State or Other Jurisdiction of Incorporation)	1-278 ----- (Commission File Number)	43-0259330 ----- (I.R.S. Employer Identification Number)
8000 West Florissant Avenue St. Louis, Missouri ----- (Address of Principal Executive Offices)		63136 ----- (Zip Code)

Registrant's telephone number, including area code:

(314) 553-2000  
-----

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock of \$0.50 par value per share	EMR	New York Stock Exchange NYSE Chicago
0.375% Notes due 2024	EMR 24	New York Stock Exchange
1.250% Notes due 2025	EMR 25A	New York Stock Exchange
2.000% Notes due 2029	EMR 29	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

☐ Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 2.02 Results of Operations and Financial Condition

Quarterly Results Press Release

On Wednesday, February 8, 2023, a press release was issued regarding the first quarter results of Emerson Electric Co. (the "Company"). In the press release, the Company has also provided supplemental unaudited fiscal 2022 quarterly historical results on a continuing operations basis which reflect the previously announced realignment of the Company's segments. Such supplemental information does not represent a restatement of previously issued financial statements and should be read in conjunction with the Company's Annual Report on Form 10-K. A copy of this press release is furnished with this Current Report on Form 8-K as Exhibit 99.1.

References to underlying orders in the press release refer to the Company's trailing three-month average orders growth versus the prior year, excluding currency, acquisitions and divestitures.

Non-GAAP Financial Measures

The press release contains non-GAAP financial measures as such term is defined in Regulation G under the rules of the Securities and Exchange Commission. While the Company believes these non-GAAP financial measures are useful in evaluating the Company, this information should be considered as supplemental in nature and not as a substitute for or superior to the related financial information prepared in accordance with GAAP. Further, these non-GAAP financial measures may differ from similarly titled measures presented by other companies. The reasons management believes that these non-GAAP financial measures provide useful information are set forth in the Company's most recent Form 10-K filed with the Securities and Exchange Commission and in the press release furnished with this Form 8-K.

Forward-Looking and Cautionary Statements

Statements in the press release that are not strictly historical may be "forward-looking" statements, which involve risks and uncertainties, and Emerson undertakes no obligation to update any such statements to reflect later developments. These risks and uncertainties include the Company's ability to successfully complete on the terms and conditions contemplated, and the financial impact of, the proposed Climate Technologies transaction, the potential National Instruments transaction, the scope, duration and ultimate impacts of the COVID-19 pandemic and the Russia-Ukraine conflict, as well as the economic and currency conditions, market demand, including related to the pandemic and oil and gas price declines and volatility, pricing, protection of intellectual property, cybersecurity, tariffs, competitive and technological factors, inflation, among others, as set forth in the Company's most recent Annual Report on Form 10-K and subsequent reports filed with the SEC. The outlook contained herein represents the Company's expectations for its consolidated results, other than as noted herein.

Item 9.01 Financial Statements and Exhibits

(d) Exhibits.

Exhibit Number	Description of Exhibits
99.1	<a href="#">Emerson's February 8, 2023 press release announcing first quarter results.</a>
104	Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

EMERSON ELECTRIC CO.  
(Registrant)

Date: February 8, 2023

By: /s/ John A. Sperino  
John A. Sperino  
Vice President and  
Assistant Secretary



## news release

For immediate release

Investor Contact: Colleen Mettler (314) 553-2197  
Media Contact: Charlotte Boyd (952) 994-8607

### **Emerson Reports First Quarter 2023 Results; Updates 2023 Outlook**

- Net sales were \$3.4 billion, up 7 percent from the year prior; underlying sales<sup>1</sup> were up 6 percent
- Strong operational performance to start 2023 offset by foreign exchange and stock compensation headwinds
- GAAP EPS was \$0.56; adjusted EPS<sup>2</sup> was \$0.78, including \$0.09 unfavorable impact from stock compensation
- Completed \$2 billion of share repurchase in the first quarter
- Updated 2023 full year net sales and GAAP EPS outlook; maintained underlying sales and adjusted EPS outlook despite stock compensation headwind
- Announced St. Louis selected as global headquarters
- Declared quarterly cash dividend of \$0.52 per share of common stock payable March 10, 2023 to stockholders of record February 17, 2023

ST. LOUIS, February 8, 2023 - Emerson (NYSE: EMR) today reported results for its first quarter ended December 31, 2022 and updated its full year outlook for fiscal 2023, which are presented on a continuing operations basis.

"Emerson continues to execute on the strategy we presented at our November 29th Investor Conference," said Emerson President and Chief Executive Officer Lal Karsanbhai. "Continued strength in our end markets and operational excellence, enabled by our Emerson Management System, resulted in a great start to 2023. We delivered underlying sales growth of 6 percent and strong segment margin expansion with operational leverage above our targets. Continued operational performance gives us confidence to reiterate our 2023 underlying sales and adjusted EPS outlook, overcoming the impact of higher than expected stock compensation expense."

"Emerson remains committed to disciplined capital allocation and shareholder return, completing \$2 billion of share repurchase in the first quarter," Karsanbhai continued. "We continue to actively pursue opportunities to deploy capital effectively, including our proposal to acquire National Instruments (NI) for \$53 per share, a unique value creation opportunity for Emerson and NI shareholders."

"Lastly, following a comprehensive review, we selected St. Louis, Missouri as our headquarters and are working to identify an appropriate location in the area," Karsanbhai ended.

Underlying orders<sup>3</sup> were up 5 percent. Net sales were up 7 percent for the quarter and underlying sales were up 6 percent. The Americas were up 13 percent, Europe was down 2 percent, and Asia, Middle East & Africa was flat.

Pretax margin was 12.5 percent for the quarter, down 1730 basis points. Adjusted segment EBITA margin<sup>4</sup> was 22.7 percent, up 130 basis points.

Earnings per share were \$0.56 for the quarter, down 55 percent. Earnings per share growth was impacted by a prior year gain of \$0.60 related to our Vertiv subordinated interest. Adjusted earnings per share were \$0.78, down 1 percent. The quarter was unfavorably impacted by \$0.09 due to a 31 percent increase in the company stock price in the quarter and resulting impact on mark-to-market stock compensation plans.

Operating cash flow was \$302 million for the quarter, down 20 percent, and free cash flow was \$243 million, down 20 percent. Cash flow results reflected higher working capital versus prior year.

## **2023 Outlook**

The Company's 2023 continuing operations after the Climate Technologies divestiture (assumed to close March 31, 2023 for the purposes of guidance) will reflect the 45% common equity ownership in the income, or loss, of Climate Technologies. Emerson will not control Climate Technologies post-closing and is therefore unable to estimate the amount of its 45% share of Climate Technologies' post-close results. The effect of Emerson's 45% share of Climate Technologies is expected to be immaterial to post-closing cash flows.

The following tables summarize the fiscal year 2023 guidance framework for continuing operations<sup>5</sup>. Full year net sales and GAAP EPS outlook have been updated. Underlying sales and adjusted EPS outlook remain unchanged despite stock compensation headwind. The 2023 outlook includes \$2 billion returned to shareholders through share repurchases completed in the first quarter and approximately \$1.2 billion of dividend payments. Guidance figures are approximate.

### **2023 Guidance - Continuing Operations<sup>5</sup>**

	<b>2023 Q2</b>	<b>2023</b>
Net Sales Growth	10.5% - 12.5%	8% - 10%
Underlying Sales Growth	8% - 10%	6.5% - 8.5%
Earnings Per Share <sup>6</sup>	\$0.75 - \$0.80	\$3.55 - \$3.70
<i>Amortization of Intangibles</i>	~\$0.15	~\$0.60
<i>Restructuring / Related Costs</i>	~\$0.05	~\$0.12
<i>Russia Exit Costs</i>	---	\$0.08
<i>AspenTech Micromine Purchase Price Hedge</i>	---	(\$0.03)
<i>Interest on Note Receivable From Climate Technologies</i>	---	~(\$0.09)
<i>Interest Income on Undeployed Proceeds</i>	---	~(\$0.23)
Adjusted Earnings Per Share	\$0.95 - \$1.00	\$4.00 - \$4.15

Notes:

<sup>1</sup> Underlying sales excludes the impact of currency translation, and acquisitions and divestitures including heritage AspenTech and Emerson's businesses contributed to AspenTech.

<sup>2</sup> Adjusted EPS excludes restructuring, a gain on subordinated interest, acquisition/divestiture costs, write-offs associated with Emerson's announced Russia exit, an AspenTech Micromine purchase price hedge and intangibles amortization expense.

<sup>3</sup> Underlying orders does not include heritage AspenTech or Emerson's contributed businesses to AspenTech.

<sup>4</sup> Adjusted segment EBITA margin excludes corporate items and interest expense, restructuring, a gain on subordinated interest, acquisition/divestiture costs, write-offs associated with Emerson's announced Russia exit, an AspenTech Micromine purchase price hedge and intangibles amortization expense.

<sup>5</sup> Following the announcement of its Climate Technologies divestiture, Emerson will report financial results for Climate Technologies, InSinkErator and Therm-O-Disc as discontinued operations for all periods presented, beginning in 2023. The earnings from discontinued operations for 2023 are expected to be \$10.5 billion to \$11.5 billion, or \$18 to \$20 per share, including the net gains on 2023 divestitures. The Company's 2023 continuing operations after the Climate Technologies divestiture (assumed to close March 31, 2023 for the purposes of guidance) will include interest income from the \$2.25 billion note receivable from Climate Technologies and reflect the 45% common equity ownership in the income, or loss, of Climate Technologies. Emerson will not control Climate Technologies post-closing and is therefore unable to estimate the amount of its 45% share of Climate Technologies' post-close results. The Company will exclude the interest income from the note receivable from Climate Technologies and its share of Climate Technologies' operations in its calculation of 2023 adjusted earnings per share. Also excluded from adjusted earnings per share is the interest income on any undeployed net proceeds. The effect of Emerson's 45% share of Climate Technologies is expected to be immaterial to post-closing cash flows.

<sup>6</sup> 2023 earnings per share guidance from continuing operations excludes any potential impact from the 45% common equity ownership in Climate Technologies' income or loss post-close. Emerson will not control Climate Technologies post-closing and is therefore unable to estimate the probable significance or impact on our earnings per share results from the 45% share of Climate Technologies' post-close results. Emerson will exclude its 45% share of Climate Technologies' post-close operations from the calculation of its 2023 adjusted earnings per share.

### **Upcoming Investor Events**

Today, beginning at 7:30 a.m. Central Time / 8:30 a.m. Eastern Time, Emerson management will discuss the first quarter results during an investor conference call. Participants can access a live webcast available at [www.emerson.com/investors](http://www.emerson.com/investors) at the time of the call. A replay of the call will be available for 90 days. Conference call slides will be posted in advance of the call on the company website.

### **Forward-Looking and Cautionary Statements**

Statements in this press release that are not strictly historical may be "forward-looking" statements, which involve risks and uncertainties, and Emerson undertakes no obligation to update any such statements to reflect later developments. These risks and uncertainties include the Company's ability to successfully complete on the terms and conditions contemplated, and the financial impact of, the proposed Climate Technologies transaction, the potential National Instruments transaction, the scope, duration and ultimate impacts of the COVID-19 pandemic and the Russia-Ukraine conflict, as well as economic and currency conditions, market demand, including related to the pandemic and oil and gas price declines and volatility, pricing, protection of intellectual property, cybersecurity, tariffs, competitive and technological factors, inflation, among others, as set forth in the Company's most recent Annual Report on Form 10-K and subsequent reports filed with the SEC. The outlook contained herein represents the Company's expectation for its consolidated results, other than as noted herein.

(tables attached)

---

**Table 1**

EMERSON AND SUBSIDIARIES  
CONSOLIDATED OPERATING RESULTS  
(AMOUNTS IN MILLIONS EXCEPT PER SHARE, UNAUDITED)

	<u>Quarter Ended Dec 31</u>		<u>Percent Change</u>
	<u>2021</u>	<u>2022</u>	
<b>Net sales</b>	\$3,156	\$3,373	7%
Cost of sales	1,741	1,753	
SG&A expenses	849	1,030	
Gain on subordinated interest	(453)	—	
Other deductions, net	38	120	
Interest expense, net	39	48	
<b>Earnings before income taxes</b>	<u>942</u>	<u>422</u>	(55)%
Income taxes	196	98	
<b>Earnings from continuing operations</b>	<u>746</u>	<u>324</u>	(57)%
Discontinued operations, net of tax	149	2,002	
<b>Net earnings</b>	<u>895</u>	<u>2,326</u>	
Less: Noncontrolling interests in subsidiaries	(1)	(5)	
<b>Net earnings common stockholders</b>	<u>\$896</u>	<u>\$2,331</u>	160%
Diluted avg. shares outstanding	598.1	586.7	
<b>Diluted earnings per share common stockholders</b>			
Earnings from continuing operations	\$1.25	\$0.56	(55)%
Discontinued operations	0.25	3.41	
<b>Diluted earnings per common share</b>	<u>\$1.50</u>	<u>\$3.97</u>	165%

	<u>Quarter Ended Dec 31</u>	
	<u>2021</u>	<u>2022</u>
<b>Other deductions, net</b>		
Amortization of intangibles	\$57	\$118
Restructuring costs	6	10
Other	(25)	(8)
Total	<u>\$38</u>	<u>\$120</u>

**Table 2**

EMERSON AND SUBSIDIARIES  
CONSOLIDATED BALANCE SHEETS  
(DOLLARS IN MILLIONS, UNAUDITED)

	<u>Quarter Ended Dec 31</u>	
	<u>2021</u>	<u>2022</u>
<b>Assets</b>		
Cash and equivalents	\$4,726	\$2,271
Receivables, net	2,005	2,231
Inventories	1,752	1,999
Other current assets	986	1,290
Current assets held-for-sale	1,391	1,209
Total current assets	10,860	9,000
Property, plant & equipment, net	2,392	2,263
Goodwill	6,941	14,087
Other intangible assets	2,617	6,460
Other	1,776	2,268
Noncurrent assets held-for-sale	2,373	2,163
<b>Total assets</b>	<b>\$26,959</b>	<b>\$36,241</b>
<b>Liabilities and equity</b>		
Short-term borrowings and current maturities of long-term debt	\$37	\$1,792
Accounts payable	1,208	1,219
Accrued expenses	2,751	3,949
Current liabilities held-for-sale	1,335	1,200
Total current liabilities	5,331	8,160
Long-term debt	8,718	8,159
Other liabilities	2,403	3,057
Noncurrent liabilities held-for-sale	219	151
<b>Equity</b>		
Common stockholders' equity	10,249	10,727
Noncontrolling interests in subsidiaries	39	5,987
Total equity	10,288	16,714
<b>Total liabilities and equity</b>	<b>\$26,959</b>	<b>\$36,241</b>



**Table 3**

EMERSON AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(DOLLARS IN MILLIONS, UNAUDITED)

	Three Months Ended Dec 31	
	<u>2021</u>	<u>2022</u>
<b>Operating activities</b>		
Net earnings	\$895	\$2,326
Earnings from discontinued operations, net of tax	(149)	(2,002)
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Depreciation and amortization	178	260
Stock compensation	34	102
Changes in operating working capital	(125)	(289)
Gain on subordinated interest	(453)	—
Other, net	(3)	(95)
Cash from continuing operations	<u>377</u>	<u>302</u>
Cash from discontinued operations	<u>146</u>	<u>116</u>
Cash provided by operating activities	<u>523</u>	<u>418</u>
<b>Investing activities</b>		
Capital expenditures	(73)	(59)
Purchases of businesses, net of cash and equivalents acquired	(39)	—
Proceeds from subordinated interest	438	15
Other, net	3	(23)
Cash from continuing operations	<u>329</u>	<u>(67)</u>
Cash from discontinued operations	<u>(44)</u>	<u>2,953</u>
Cash provided by investing activities	<u>285</u>	<u>2,886</u>
<b>Financing activities</b>		
Net increase in short-term borrowings	(335)	(539)
Proceeds from long-term debt	2,975	—
Payments of long-term debt	(501)	(9)
Dividends paid	(307)	(306)
Purchases of common stock	(253)	(2,000)
Other, net	22	(41)
Cash provided by (used in) financing activities	<u>1,601</u>	<u>(2,895)</u>
Effect of exchange rate changes on cash and equivalents	<u>(37)</u>	<u>58</u>
<b>Increase in cash and equivalents</b>	<u>2,372</u>	<u>467</u>
Beginning cash and equivalents	<u>2,354</u>	<u>1,804</u>
<b>Ending cash and equivalents</b>	<u>\$4,726</u>	<u>\$2,271</u>

**Table 4**

EMERSON AND SUBSIDIARIES  
SEGMENT SALES AND EARNINGS  
(DOLLARS IN MILLIONS, UNAUDITED)

	Quarter Ended Dec 31	
	2021	2022
<b>Sales</b>		
Final Control	\$817	\$862
Measurement & Analytical	737	749
Discrete Automation	617	618
Safety & Productivity	351	310
<b>Intelligent Devices</b>	<u>2,522</u>	<u>2,539</u>
Control Systems & Software	570	606
AspenTech	82	243
<b>Software and Control</b>	<u>652</u>	<u>849</u>
Eliminations	(18)	(15)
Net sales	<u>\$3,156</u>	<u>\$3,373</u>
<b>Earnings</b>		
Final Control	\$ 122	\$ 158
Measurement & Analytical	170	175
Discrete Automation	120	121
Safety & Productivity	65	63
<b>Intelligent Devices</b>	<u>477</u>	<u>517</u>
Control Systems & Software	116	107
AspenTech	(2)	(33)
<b>Software and Control</b>	<u>114</u>	<u>74</u>
Stock compensation	(34)	(102)
Unallocated pension and postretirement costs	26	45
Corporate and other	(55)	(64)
Gain on subordinated interest	453	—
Interest expense, net	(39)	(48)
Earnings before income taxes	<u>\$942</u>	<u>\$422</u>

**Table 4 (cont.)**

EMERSON AND SUBSIDIARIES  
SEGMENT SALES AND EARNINGS  
(DOLLARS IN MILLIONS, UNAUDITED)

	Quarter Ended Dec 31	
	2021	2022
<b>Restructuring costs</b>		
Final Control	\$—	(\$1)
Measurement & Analytical	2	1
Discrete Automation	2	1
Safety & Productivity	—	—
<b>Intelligent Devices</b>	4	1
Control Systems & Software	1	1
AspenTech	—	—
<b>Software and Control</b>	1	1
<b>Corporate</b>	1	8
Total	\$6	\$10
The table above does not include \$8 and \$5 of costs related to restructuring actions that were reported in cost of sales and selling, general and administrative expenses for the three months ended December 31, 2021 and 2022, respectively.		
<b>Depreciation and Amortization</b>		
Final Control	\$53	\$45
Measurement & Analytical	31	30
Discrete Automation	23	21
Safety & Productivity	15	14
<b>Intelligent Devices</b>	122	110
Control Systems & Software	25	21
AspenTech	23	123
<b>Software and Control</b>	48	144
<b>Corporate</b>	8	6
Total	\$178	\$260

**Table 5**

EMERSON AND SUBSIDIARIES  
ADJUSTED EBITA & EPS SUPPLEMENTAL  
(AMOUNTS IN MILLIONS EXCEPT PER SHARE, UNAUDITED)

The following tables, which show results on an adjusted EBITA basis and diluted earnings per share on an adjusted basis, are intended to supplement the Company's discussion of its results of operations herein. The Company defines adjusted EBITA as earnings excluding interest expense, net, income taxes, intangibles amortization expense, restructuring expense, first year purchase accounting related items and transaction fees, and certain gains, losses or impairments. Adjusted earnings per share excludes intangibles amortization expense, restructuring expense, first year purchase accounting related items and transaction fees, interest on note receivable and interest on undeployed assets, and certain gains, losses or impairments. Adjusted EBITA, adjusted EBITA margin, and adjusted earnings per share are measures used by management and may be useful for investors to evaluate the Company's operational performance.

	<u>Quarter Ended Dec 31</u>	
	<u>2021</u>	<u>2022</u>
<b>Pretax earnings</b>	<b>\$942</b>	<b>\$422</b>
<i>Percent of sales</i>	29.8 %	12.5 %
Interest expense, net	39	48
Amortization of intangibles	71	167
Restructuring and related costs	14	15
Gain on subordinated interest	(453)	—
Acquisition/divestiture costs	23	—
Russia business exit	—	47
AspenTech Micromine purchase price hedge	—	(35)
<b>Adjusted EBITA</b>	<b>\$636</b>	<b>\$664</b>
<i>Percent of sales</i>	20.1 %	19.7 %
	<u>Quarter Ended Dec 31</u>	
	<u>2021</u>	<u>2022</u>
<b>GAAP earnings from continuing operations per share</b>	<b>\$1.25</b>	<b>\$0.56</b>
Amortization of intangibles	0.09	0.15
Restructuring and related costs	0.02	0.02
Gain on subordinated interest	(0.60)	—
Acquisition/divestiture costs	0.03	—
Russia business exit	—	0.08
AspenTech Micromine purchase price hedge	—	(0.03)
<b>Adjusted earnings from continuing operations per share</b>	<b>\$0.79</b>	<b>\$0.78</b>

**Table 6**

EMERSON AND SUBSIDIARIES  
SEGMENT EBITA  
(DOLLARS IN MILLIONS, UNAUDITED)

	Quarter Ended Dec 31	
	<u>2021</u>	<u>2022</u>
<b><u>Intelligent Devices</u></b>		
<b>Intelligent Devices EBIT</b>	<b>\$477</b>	<b>\$517</b>
<i>Percent of sales</i>	18.9 %	20.4 %
Amortization of intangibles	44	40
Restructuring and related costs	12	6
<b>Intelligent Devices EBITA</b>	<b>\$533</b>	<b>\$563</b>
<i>Percent of sales</i>	21.1 %	22.2 %
<b><u>Software and Control</u></b>		
<b>Software and Control EBIT</b>	<b>\$114</b>	<b>\$74</b>
<i>Percent of sales</i>	17.6 %	8.7 %
Amortization of intangibles	27	127
Restructuring and related costs	1	1
<b>Software and Control EBITA</b>	<b>\$142</b>	<b>\$202</b>
<i>Percent of sales</i>	21.8 %	23.8 %

**Reconciliations of Non-GAAP Financial Measures & Other****Table 7**

Reconciliations of Non-GAAP measures with the most directly comparable GAAP measure (dollars in millions, except per share amounts). See tables 5, 6 and 8 for additional non-GAAP reconciliations.

**Q1 2023 Underlying Sales Change**

	<b>Emerson</b>
Reported (GAAP)	7 %
(Favorable) / Unfavorable FX	4 %
(Acquisitions) / Divestitures	(5)%
Underlying (Non-GAAP)	6 %

**2023E February Guidance Underlying Sales Change**

	<b>Q2 FY23E</b>	<b>FY23E</b>
Reported (GAAP)	10.5% - 12.5%	8% - 10%
(Favorable) / Unfavorable FX	~ 3%	~ 2%
(Acquisitions) / Divestitures	~ (5.5)%	~ (3.5)%
Underlying (Non-GAAP)	8% - 10%	6.5% - 8.5%

**Q1 Earnings Per Share**

	<b>Q1 FY22</b>	<b>Q1 FY23</b>	<b>Change</b>
Earnings per share (GAAP)	\$ 1.25	\$ 0.56	(55)%
Amortization of intangibles	0.09	0.15	5 %
Restructuring and related costs	0.02	0.02	— %
Gain on subordinated interest	(0.60)	—	47 %
Acquisition/divestiture costs	0.03	—	(2)%
Russia business exit	—	0.08	6 %
AspenTech Micromine purchase price hedge	—	(0.03)	(2)%
Adjusted earnings per share (Non-GAAP)	\$ 0.79	\$ 0.78	(1)%

**2023E February Guidance Earnings Per Share**

	<b>Q2 FY23E</b>	<b>FY23E</b>
Earnings per share (GAAP)	\$0.75 - \$0.80	\$3.55 - \$3.70
Amortization of intangibles	~ 0.15	~ 0.60
Restructuring and related costs	~ 0.05	~ 0.12
Russia business exit	—	0.08
AspenTech Micromine purchase price hedge	—	(0.03)
Interest on note receivable from Climate Technologies	—	~ (0.09)
Interest income on undeployed proceeds	—	~ (0.23)
Adjusted earnings per share (Non-GAAP)	\$0.95 - \$1.00	\$4.00 - \$4.15

**Business Segment EBIT Margin**

	<b>Q1 FY22</b>	<b>Q1 FY23</b>	<b>Change</b>
Pretax margin (GAAP)	29.8 %	12.5 %	(1730) bps
Corp. items and interest expense, net % of sales	(11.1)%	5.0 %	1610 bps
Business Segment EBIT margin (GAAP)	18.7 %	17.5 %	(120) bps
Amortization of intangibles	2.3 %	5.0 %	270 bps
Restructuring and related costs	0.4 %	0.2 %	(20) bps
Adjusted Business Segment EBITA margin (Non-GAAP)	21.4 %	22.7 %	130 bps

Q1 Cash Flow

	Q1 FY22	Q1 FY23	Change
Operating cash flow (GAAP)	\$ 377	\$ 302	(20)%
Capital expenditures	(73)	(59)	-%
Free cash flow (Non-GAAP)	\$ 304	\$ 243	(20)%

Note 1: Underlying sales and orders exclude the impact of acquisitions, divestitures and currency translation.

Note 2: All fiscal year 2023E figures are approximate, except where range is given.

---

**Table**  
**8**

The following tables provide supplemental unaudited fiscal 2022 quarterly historical results on a continuing operations basis which reflect the previously announced realignment of the Company's segments. Such supplemental information does not represent a restatement of previously issued financial statements and should be read in conjunction with the Company's Annual Report on Form 10-K.

**Consolidated Statements of Earnings**  
**EMERSON ELECTRIC CO. & SUBSIDIARIES**  
(Dollars in millions, except per share amounts; unaudited)

	Q1	Q2	Q3	Q4	2022
<b>Net sales</b>	\$ 3,156	3,291	3,465	3,892	13,804
Cost of sales	1,741	1,815	1,879	2,063	7,498
Selling, general and administrative expenses	849	888	894	983	3,614
Gain on subordinated interest	(453)	—	—	—	(453)
Other deductions, net	38	28	264	189	519
Interest expense, net	39	51	50	54	194
<b>Earnings from continuing operations before income taxes</b>	942	509	378	603	2,432
Income taxes	196	80	123	150	549
<b>Earnings from continuing operations</b>	746	429	255	453	1,883
Discontinued operations, net of tax: \$84, \$56, \$120, \$46, and \$306, respectively	149	246	697	255	1,347
<b>Net earnings</b>	895	675	952	708	3,230
Less: Noncontrolling interests in subsidiaries	(1)	1	31	(32)	(1)
<b>Net earnings common stockholders</b>	<u>\$ 896</u>	<u>674</u>	<u>921</u>	<u>740</u>	<u>3,231</u>
<b>Earnings common stockholders:</b>					
Earnings from continuing operations	\$ 746	428	226	486	1,886
Discontinued operations	150	246	695	254	1,345
<b>Net earnings common stockholders</b>	<u>\$ 896</u>	<u>674</u>	<u>921</u>	<u>740</u>	<u>3,231</u>
<b>Basic earnings per share common stockholders:</b>					
Earnings from continuing operations	\$ 1.25	0.72	0.38	0.82	3.17
Discontinued operations	0.26	0.41	1.17	0.43	2.27
<b>Basic earnings per common share</b>	<u>\$ 1.51</u>	<u>1.13</u>	<u>1.55</u>	<u>1.25</u>	<u>5.44</u>
<b>Diluted earnings per share common stockholders:</b>					
Earnings from continuing operations	\$ 1.25	0.72	0.38	0.82	3.16
Discontinued operations	0.25	0.41	1.16	0.42	2.25
<b>Diluted earnings per common share</b>	<u>\$ 1.50</u>	<u>1.13</u>	<u>1.54</u>	<u>1.24</u>	<u>5.41</u>
<b>Weighted average outstanding shares:</b>					
Basic	594.6	593.3	592.8	590.8	592.9
Diluted	<u>598.1</u>	<u>596.5</u>	<u>596.2</u>	<u>594.5</u>	<u>596.3</u>



	<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>	<b>2022</b>
Diluted earnings from continuing operations per share	\$ 1.25	0.72	0.38	0.82	3.16
Amortization of intangibles	0.09	0.09	0.12	0.14	0.45
Restructuring and related costs	0.02	0.02	0.04	0.06	0.14
Gain on subordinated interest	(0.60)	—	—	—	(0.60)
Russia business exit	—	—	0.29	0.03	0.32
Acquisition/divestiture costs and pre-acquisition interest on AspenTech debt	0.03	0.04	0.09	—	0.15
AspenTech Micromine purchase price hedge	—	—	—	0.04	0.04
Investment-related gains	—	—	—	(0.02)	(0.02)
Adjusted diluted earnings from continuing operations per share	<u>\$ 0.79</u>	<u>0.87</u>	<u>0.92</u>	<u>1.07</u>	<u>3.64</u>

Earnings per share are computed independently each period; as a result, the quarterly amounts may not sum to the calculated annual figure.

**Supplemental Business Segment Information****EMERSON ELECTRIC CO. & SUBSIDIARIES**

(Dollars in millions; unaudited)

**INTELLIGENT DEVICES**

	<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>	<b>2022</b>
<b>Sales:</b>					
Final Control	\$ 817	884	905	1,001	3,607
Measurement & Analytical	737	769	788	921	3,215
Discrete Automation	617	644	633	718	2,612
Safety & Productivity	351	355	360	336	1,402
Total	\$ 2,522	2,652	2,686	2,976	10,836
<b>Earnings:</b>					
Final Control	\$ 122	152	150	168	592
<i>Margin</i>	14.9 %	17.2 %	16.6 %	16.7 %	16.4 %
Measurement & Analytical	170	176	189	250	785
<i>Margin</i>	23.0 %	23.0 %	23.9 %	27.2 %	24.4 %
Discrete Automation	120	130	115	177	542
<i>Margin</i>	19.4 %	20.3 %	18.2 %	24.6 %	20.7 %
Safety & Productivity	65	65	69	51	250
<i>Margin</i>	18.6 %	18.1 %	19.3 %	15.1 %	17.8 %
Total	\$ 477	523	523	646	2,169
<i>Margin</i>	18.9 %	19.7 %	19.5 %	21.7 %	20.0 %
<b>Amortization of intangibles:</b>					
Final Control	\$ 24	24	23	23	94
Measurement & Analytical	6	5	4	6	21
Discrete Automation	8	7	8	7	30
Safety & Productivity	6	7	7	6	26
Total	\$ 44	43	42	42	171
<b>Restructuring and related costs:</b>					
Final Control	\$ 7	8	18	42	75
Measurement & Analytical	2	3	4	(6)	3
Discrete Automation	2	1	1	(4)	—
Safety & Productivity	1	—	(1)	10	10
Total	\$ 12	12	22	42	88

	Q1	Q2	Q3	Q4	2022
Adjusted EBITA:					
Final Control	\$ 153	184	191	233	761
<i>Adjusted EBITA Margin</i>	18.7 %	20.8 %	21.2 %	23.2 %	21.1 %
Measurement & Analytical	\$ 178	184	197	250	809
<i>Adjusted EBITA Margin</i>	24.1 %	24.0 %	25.1 %	27.1 %	25.2 %
Discrete Automation	\$ 130	138	124	180	572
<i>Adjusted EBITA Margin</i>	21.0 %	21.6 %	19.6 %	24.1 %	21.9 %
Safety & Productivity	\$ 72	72	75	67	286
<i>Adjusted EBITA Margin</i>	20.8 %	20.0 %	20.6 %	19.9 %	20.3 %
Intelligent Devices	\$ 533	578	587	730	2,428
<i>Adjusted EBITA Margin</i>	21.1 %	21.8 %	21.9 %	24.5 %	22.4 %

**SOFTWARE AND CONTROL**

	Q1	Q2	Q3	Q4	2022
Sales:					
Control Systems & Software	\$ 570	573	568	687	2,398
AspenTech	82	84	239	251	656
Total	\$ 652	657	807	938	3,054
Earnings:					
Control Systems & Software	\$ 116	101	77	143	437
<i>Margin</i>	20.4 %	17.7 %	13.5 %	20.8 %	18.2 %
AspenTech	\$ (2)	(4)	57	(39)	12
<i>Margin</i>	(2.3)%	(5.0)%	23.7 %	(15.2)%	1.9 %
Total	\$ 114	97	134	104	449
<i>Margin</i>	17.6 %	14.7 %	16.5 %	11.2 %	14.7 %
Amortization of intangibles:					
Control Systems & Software	\$ 5	5	6	6	22
AspenTech	22	23	71	121	237
Total	\$ 27	28	77	127	259
Restructuring and related costs:					
Control Systems & Software	\$ 1	—	7	3	11
AspenTech	—	—	1	(1)	—
Total	\$ 1	—	8	2	11
Adjusted EBITA:					
Control Systems & Software	\$ 122	106	90	152	470
<i>Adjusted EBITA Margin</i>	21.4 %	18.7 %	15.7 %	22.0 %	19.6 %
AspenTech	\$ 20	19	129	81	249
<i>Adjusted EBITA Margin</i>	24.9 %	21.5 %	53.8 %	32.9 %	38.0 %
Software and Control	\$ 142	125	219	233	719
<i>Adjusted EBITA Margin</i>	21.8 %	19.1 %	27.0 %	24.9 %	23.5 %

**Corporate & Other**

	<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>	<b>2022</b>
Stock compensation	\$ (34)	(43)	(15)	(33)	(125)
Unallocated pension and postretirement costs	26	25	25	23	99
Corporate and other	(55)	(42)	(239)	(83)	(419)
Gain on subordinated interest	453	—	—	—	453
Interest	(39)	(51)	(50)	(54)	(194)
Total	\$ 351	(111)	(279)	(147)	(186)

###