

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT  
PURSUANT TO SECTION 13 OR 15 (d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event  
reported): December 12, 2019

Emerson Electric Co.

(Exact Name of Registrant as Specified in Charter)

Missouri ----- (State or Other Jurisdiction of Incorporation)	1-278 ----- (Commission File Number)	43-0259330 ----- (I.R.S. Employer Identification Number)
8000 West Florissant Avenue St. Louis, Missouri ----- (Address of Principal Executive Offices)		63136 ----- (Zip Code)
Registrant's telephone number, including area code: (314) 553-2000 -----		

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock of \$0.50 par value per share	EMR	New York Stock Exchange Chicago Stock Exchange
0.375% Notes due 2024	EMR 24	New York Stock Exchange
1.250% Notes due 2025	EMR 25A	New York Stock Exchange
2.000% Notes due 2029	EMR 29	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

☐ Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

## Item 7.01 Regulation FD Disclosure

The following information is furnished pursuant to Regulation FD.

### **Emerson Three-Month Orders, Including Foreign Currency Translation**

**(Percentage change versus prior year; trailing three-month averages, excluding acquisitions and divestitures, including currency translation)**

	<u>Sept '19</u>	<u>Oct '19</u>	<u>Nov '19</u>
Automation Solutions	0 to 5	0	0
Commercial & Residential Solutions	-5 to 0	-5 to 0	-5 to 0
Total Emerson	0	-5 to 0	-5 to 0

### **November 2019 Orders Comments**

**Total Emerson** trailing three-month orders were down 1 percent with underlying orders up 1 percent, excluding a 2 percent unfavorable currency impact. Underlying orders were up 2 percent excluding two prior year fleetwide modernization projects for large North America power customers.

**Automation Solutions** orders were flat and were up 1 percent on an underlying basis excluding unfavorable currency of 1 percent. Underlying orders were up 3 percent excluding two prior year fleetwide modernization projects for large North America power customers.

Large North America projects continued to delay due to ongoing trade tensions and geopolitical uncertainty. Long-cycle businesses continued steady growth. The Final Control business was up low-single digits and the Systems business was up over 10 percent excluding two prior year fleetwide modernization projects for large North America power customers. Overall, investment activity in the Americas was steady, up low-single digits excluding two prior year fleetwide modernization projects for large North America power customers. Europe underlying orders were down low-single digits, and Asia, Middle East & Africa remained strong, with underlying orders up more than 10 percent, supported by continued infrastructure investment. In addition, China underlying orders were up 5%.

**Commercial & Residential Solutions** orders were down 2 percent with underlying orders flat, excluding unfavorable currency of 2 percent.

While North America air conditioning markets softened, global cold chain markets improved and were up slightly. Professional tools end markets remained soft. Europe remained strong, led by residential heat pump demand. Underlying orders in Asia turned positive, up low-single digits and China orders were flat.

### **Upcoming Investor Events**

On Tuesday, February 4, 2020, Emerson will report its first quarter 2020 results prior to market open and host an investor conference call that same day. Participants can access a live webcast available at [www.emerson.com/financial](http://www.emerson.com/financial) at the time of the call. A replay of the call will remain available for 90 days.

On Thursday February 13, 2020, Emerson will host its annual investor conference at the New York Stock Exchange. The conference will begin at approximately 8:00 am E.T. and participants can access a live webcast available at [www.emerson.com/financial](http://www.emerson.com/financial) at the time of the event. A replay of the conference will remain available for 90 days.

---

#### Forward-Looking and Cautionary Statements

Statements in this Current Report on Form 8-K that are not strictly historical may be “forward-looking” statements, which involve risks and uncertainties, and Emerson undertakes no obligation to update any such statements to reflect later developments. These risks and uncertainties include economic and currency conditions, market demand, pricing, protection of intellectual property, cybersecurity, tariffs, competitive and technological factors, among others, as set forth in the Company’s most recent Annual Report on Form 10-K and subsequent reports filed with the SEC. Underlying orders discussed herein exclude the impact of currency translation.

---

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

EMERSON ELECTRIC CO.  
(Registrant)

Date: December 12, 2019

By: /s/ John A. Sperino  
John A. Sperino  
Vice President and  
Assistant Secretary