REPORT ON CORPORATE INCOME TAX INFORMATION

in compliance with chapter 10a of Directive 2013/34/EU - ('country-by-country reporting')

Section 1. General information	
Name of the ultimate parent of the group / of the standalone undertaking	Emerson Electric Co.
Country where the ultimate parent has its registered office	The United States of America
Financial Year - start date	2024-10-01
Financial Year - end date	2025-09-30
Reporting currency	USD
Is the information in the report based on reporting instructions used for tax purposes, pursuant to Section III, Parts B and C, of Annex III to Directive 2011/16/EU (yes/no)?	Yes
Name and registered office of a single subsidiary undertaking which has published the report on income tax information of an undertaking that is not governed by the law of a Member State	Emerson Automation Solutions Ireland Limited Building 2200, Avenue 2000 Cork Airport Business Park Kinsale Road Cork Ireland

Section 2. Overview of information on a country-by-country basis

Tax jurisdiction	Country code	Revenues	Profit (loss) before income tax	Income tax paid - on cash basis	Income tax accrued - current year	Accumulated earnings	Number of employees
Austria	AT	52,917,291	5,362,938	1,615,223	1,428,590	18,148,702	65
Belgium	BE	182,806,023	5,801,268	2,504,440	3,976,695	108,382,324	292
Bulgaria	BG	5,217,156	360,476	124,140	11,268	794,911	19
Croatia	HR	7,226,680	1,526,233	503,056	420,044	2,734,728	14
Czech Republic	CZ	45,161,100	3,720,314	920,578	1,135,669	37,653,917	111
Denmark	DK	201,292,624	42,792,467	9,563,378	11,725,487	125,752,524	347
Finland	FI	20,482,998	51,801	651,329	309,596	26,709,945	34
France	FR	673,469,777	58,227,003	13,113,639	23,074,098	77,928,693	1,561
Germany	DE	1,367,674,402	-12,864,683	21,847,539	24,222,484	698,946,457	3,582
Greece	GR	0	187,305	53,619	42,881	589,589	26
Hungary	HU	840,440,666	109,339,052	8,749,468	14,234,996	1,034,773,467	2,944
Ireland	IE	225,423,195	65,990,456	11,935,311	12,631,336	994,256,359	93
Italy	IT	816,955,520	105,643,284	32,229,440	23,857,367	21,433,703	1,427
Lithuania	LT	0	37,619	0	454	37,470	5
Luxembourg	LU	0	-10,012	0	-203	-158,601	0
Netherlands	NL	224,243,890	31,202,384	14,201,947	9,656,812	887,889,935	427
Poland	PL	164,507,589	18,865,855	724,259	2,745,982	81,459,999	913
Portugal	PT	11,858,223	3,456,923	1,033,585	949,418	6,782,412	13
Romania	RO	435,614,394	59,591,503	7,712,229	12,047,283	289,983,288	3,668
Slovakia	SK	98,642,951	4,741,344	2,197,607	895,282	42,550,756	536
Spain	ES	122,391,609	10,304,681	4,051,878	4,871,904	55,834,130	330
Sweden	SE	202,266,975	13,508,643	4,046,457	2,007,083	201,009,502	672
Section 2. Overview of information on a country-by-country basis - All other tax jurisdictions (aggregated basis)							
		12,819,297,668	2,416,955,626	1,296,949,814	789,133,031	36,060,588,691	59,972

Section 3. List of subsidiaries and activities

Member State or tax jurisdiction	Country code	Name of each subsidiary undertaking in the Member State or tax jusridiction	Brief description of the nature of activities in the Member State or tax jurisdiction
Austria	AT	Aventics GmbH (Austria) Emerson Process Management AG - (PE) Klauke Handelsgesellschaft mbH Flexim GmbH National Instruments Gesellschaft m.b.H.	Sales, Marketing, or Distribution Provision of Services to third parties
Belgium	BE	AE Valves Emerson Automation Solutions Final Control Netherlands B.V. - (PE) Emerson Process Management NV Joucomatic N.V. Ridge Tool Europe NV AspenTech Europe S.A./N.V. National Instruments Belgium N.V.	Research and Development (R&D) Manufacturing or Production Sales, Marketing, or Distribution Administrative, Management, or Support services
Bulgaria	BG	Emerson Automation Solutions Bulgaria EOOD	Sales, Marketing, or Distribution
Croatia	HR	Emerson Process Management d.o.o.	Manufacturing or Production Sales, Marketing, or Distribution
Czech Republic	CZ	Emerson Automation Fluid Control & Pneumatics Czech Republic s.r.o Emerson Process Management, s.r.o. Apex Optimisation SRO National Instruments (Czech Republic) s.r.o.	Sales, Marketing, or Distribution Administrative, Management, or Support services
Denmark	DK	Damcos A/S Damcos Holding A/S Emerson Process Management A/S (Denmark) Mita-Teknik A/S Mita-Teknik, Udlejning ApS National Instruments Denmark ApS Ridgid Scandinavia A/S Frugal Technologies ApS	Research and Development (R&D) Holding or managing intellectual property Manufacturing or Production Sales, Marketing, or Distribution Provision of Services to third parties Holding shares or other equity instruments
Finland	FI	Emerson Process Management Oy National Instruments Finland Oy Rosemount Tank Radar AB - (PE)	Manufacturing or Production Sales, Marketing, or Distribution
France	FR	Appleton Holding Sarl ASCO SAS ATX SAS Aventics Holding S.A.S. Aventics S.A.S. Branson Ultrasons SAS Easy Heat Europe SAS Emerson Automation Solutions Final Control France SARL Emerson Process Management SAS EMR Holdings (France) SAS Francel SAS Generale de Robinetterie Industrielle et de Systemes de Surete S.A.S. Klauke France SARL National Instruments France SAS NI France Holdings SAS NI Lille Paradigm France S.A. RIDGID FRANCE SAS AspenTech Europe S.A./N.V. - (PE) Flexim France SAS	Research and Development (R&D) Holding or managing intellectual property Manufacturing or Production Sales, Marketing, or Distribution Administrative, Management, or Support services Holding shares or other equity instruments

Germany	DE	Asco Numatics GmbH Aventics GmbH Aventics Services Germany GmbH Chemat GmbH Armaturen fur Industrie - und Nuklearanlage Emerson Automation Solutions Final Control Germany GmbH Emerson Dietzenbach GmbH Emerson Electric (U.S.) Holding Corporation - (PE) Emerson Process Management GmbH & Co. OHG Emerson Process Management Verwaltung GmbH Emerson Technologies GmbH & Co. OHG Emerson Technologies Verwaltungs GmbH Emersub Deutschland Holding GmbH epro GmbH Flow Control Holding GmbH & Co. KG Flow Control Holding Verwaltungs GmbH Gustav Klauke GmbH Heinzinger Automotive GmbH ICC Intelligent Platforms GmbH Measurement Computing GmbH Mecafrance (Deutschland) GmbH National Instruments Dresden GmbH National Instruments Germany GmbH Progea Deutschland GmbH Ridge Tool GmbH Ridge Tool GmbH & Co. OHG SABO-Armaturen Service GmbH Sempell GmbH SET GmbH Tescom Europe GmbH & Co. KG Tescom Europe Management GmbH AspenTech Europe S.A./N.V. - (PE) AspenTech GmbH Afag Engineering GmbH Afag GmbH FLEXIM Flexible Industriemesstechnik GmbH	Research and Development (R&D) Holding or managing intellectual property Purchasing and Procurement Manufacturing or Production Sales, Marketing, or Distribution Administrative, Management, or Support services Provision of Services to third parties Internal Group Finance Holding shares or other equity instruments Dormant
Greece	GR	Emerson Process Management S.A.	Sales, Marketing, or Distribution
Hungary	HU	ARTESYN Hungary Electronics Limited Liability Company under liquidation Emerson Automation FCP Kft. Emerson Process Management Kft. Emerson Process Management Magyarorszag Kft. National Instruments Hungary Kft NI Hungary Software és Hardware Gyártó Korlátolt Felelősségű Társaság Emerson Process Management Kft	Manufacturing or Production Sales, Marketing, or Distribution Provision of Services to third parties Dormant
Ireland	IE	Emerson Automation Solutions Ireland Limited Emerson Process Management Limited - (PE) Emersub Treasury Ireland Unlimited Company HTE Engineering Services Limited National Instruments Corporation (UK) Limited - (PE) National Instruments Ireland Resources Limited	Manufacturing or Production Sales, Marketing, or Distribution Administrative, Management, or Support services Internal Group Finance
Italy	IT	Biffi Italia S.r.l. Branson Ultrasuoni S.R.L. Emerson Automation Fluid Control & Pneumatics Italy S.R.L. Emerson Automation Solutions Final Control Italia S.r.l. Emerson Process Management S.R.L. Emerson Sice S.r.l. Emersub Italia S.R.L. National Instruments Italy S.R.L. Paradigm Geophysical Italy SRL Progea S.r.l. Ridgid Italia S.R.L. Vulsub Italia S.r.l. AspenTech S.r.l.	Research and Development (R&D) Holding or managing intellectual property Manufacturing or Production Sales, Marketing, or Distribution Administrative, Management, or Support services Provision of Services to third parties Holding shares or other equity instruments
Lithuania	LT	Emerson Process Management UAB	Sales, Marketing, or Distribution
Luxembourg	LU	inmation Lux S.a.r.l.	Sales, Marketing, or Distribution Administrative, Management, or Support services

Netherlands	NL	Enterprise International Holding B.V. Asco Controls B.V. Asco Joucomatic ZA B.V. Aventics B.V. Beckman Industrial B.V. El-O-Matic B.V. Emerson Automation Solutions Final Control Netherlands B.V. Emerson DHC B.V. Emerson Electric Nederland B.V. Emerson Network Power DHC B.V. Emerson Process Management B.V. Emerson Process Management Flow B.V. EMR Worldwide B.V. in liquidatie EMRSN HLDG B.V. National Instruments Netherlands B.V. Nutsteel DHC B.V. Paradigm B.V. Paradigm Geophysical B.V. SABO-Armaturen Service GmbH - (PE) Emerson Europe Procurement Operations B.V. Tranmet Holdings B.V. AspenTech Europe B.V. inmation BNX B.V. Apex Optimisation Technologies B.V. Flexim Instruments Benelux B.V. Enterprise International Holding B.V.	Research and Development (R&D) Holding or managing intellectual property Manufacturing or Production Sales, Marketing, or Distribution Administrative, Management, or Support services Provision of Services to third parties Holding shares or other equity instruments Dormant
Poland	PL	Emerson Automation Fluid Control & Pneumatics Poland Sp. z o.o. Emerson Process Management Sp. z o.o. AspenTech Europe S.A./N.V. - (PE) National Instruments Poland Sp. Z o.o	Manufacturing or Production Sales, Marketing, or Distribution Administrative, Management, or Support services
Portugal	PT	Emerson Process Management, Lda Emerson Automation Fluid Control & Pneumatics Iberia, S.A. - (PE)	Manufacturing or Production Sales, Marketing, or Distribution
Romania	RO	Emerson Process Management Romania S.R.L. Emerson S.R.L. Digilent RO S.R.L. National Instruments Romania S.R.L. AspenTech S.R.L.	Research and Development (R&D) Manufacturing or Production Sales, Marketing, or Distribution Administrative, Management, or Support services
Slovakia	SK	Branson Ultrasonics a.s. Emerson Process Management, s.r.o. Klauke Slovakia s.r.o. National Instruments (Czech Republic) s.r.o. - (PE)	Sales, Marketing, or Distribution
Spain	ES	Branson Ultrasonidos S.A.E. Emerson Automation Fluid Control & Pneumatics Iberia, S.A. Emerson Automation Solutions Final Control Netherlands B.V. - (PE) Emerson Process Management, S.L. National Instruments Spain, S.L. Open Systems International Europe SL Paradigm Geophysical Spain S.L. Aspen Technology, S.L.	Manufacturing or Production Sales, Marketing, or Distribution Administrative, Management, or Support services
Sweden	SE	Emerson Process Management AB National Instruments Sweden AB Rosemount Tank Radar AB Rosemount Tank Radar Properties AB AspenTech Europe S.A./N.V. - (PE)	Research and Development (R&D) Holding or managing intellectual property Manufacturing or Production Sales, Marketing, or Distribution Administrative, Management, or Support services Provision of Services to third parties Holding shares or other equity instruments Dormant

Section 4. Omitted information	
Information omitted (if any) for this financial year	N/A
Information omitted in previous financial years, which is disclosed in this financial year (if any)	N/A

Section 5. Explanations for material discrepancies between income tax paid and accrued	
Explanations on material discrepancies between amounts of income tax accrued during the relevant financial year and amounts of income tax paid on a cash basis as disclosed in Section 2, where applicable at group level, considering where appropriate corresponding amounts concerning previous financial years	The data detailed in this report reflects Emerson Electric Co.'s business activities and the varying statutory tax rates across jurisdictions. Variances between income taxes accrued and taxes paid can occur due to (1) timing differences, (2) utilization of tax losses, (3) tax withheld at the source on cross border payments included in taxes paid but not in accrued taxes, (4) applicable R&D tax credits in specific operating countries, and/or (5) taxes paid or tax refunds received in the current fiscal year that relate to prior fiscal years.

Income Tax Information Report containing all information, obtained, acquired, or held by Romanian constituent entities of Emerson Electric Co.
The Ultimate Parent Entity has not provided additional information.

Start date of financial year: October 1, 2023
End date of financial year: September 30, 2024

Amounts are in USD

Tax Jurisdiction	Country Code	Revenues	Profit (Loss) Before Income Tax	Income Tax Paid - On Cash Basis	Income Tax Accrued - Current Year	Accumulated Earnings	Number of Employees
Romania	RO	414,562,646	58,965,479	11,393,816	7,976,311	236,522,312	4,004

Ultimate Parent Entity: Emerson Electric Co., United States of America
Subsidiaries in Romania: Emerson Process Management Romania S.R.L.
Emerson S.R.L.
AspenTech S.R.L.
Digilent RO S.R.L.
National Instruments Romania S.R.L.

PUBLIC COUNTRY-BY-COUNTRY REPORT – SPAIN / INFORME PAÍS POR PAÍS – ESPAÑA

Ultimate parent entity name / Denominación social de la entidad dominante última	Emerson Electric Co.
Financial year reported / Ejercicio económico informado	30 September 2025
Reporting currency / Moneda de presentación	USD
Basis of preparation / Base de elaboración	US GAAP
Date of public disclosure / Fecha de publicación pública	31 March 2026

Income Tax Information Report containing all information, obtained, acquired, or held by Spanish constituent entities of Emerson Electric Co. The Ultimate Parent Entity has not provided additional information. /
Informe de información sobre el impuesto sobre la renta que contiene toda la información obtenida, adquirida o mantenida por las entidades constituyentes españolas de Emerson Electric Co. La Entidad Matriz Última no ha proporcionado información adicional.

Member State - Jurisdiction / Estado miembro - Jurisdicción fiscal	Number of employees / Número de empleados	Total revenues / Ingresos totales	Profit (loss) before income tax / Resultado antes del Impuesto sobre Sociedades	Income tax accrued (current year) / Impuesto devengado sobre beneficios	Income tax paid (cash basis) / Impuesto sobre beneficios pagado	Accumulated earnings / Beneficios acumulados
Spain / España	330	122,391,609	10,304,681	4,871,904	4,051,878	55,834,130

Constituent Entity / Entidad Constituyente	Nature of activities / Naturaleza de las actividades
Aspen Technology, S.L.	Administrative, management, or support services / Servicios administrativos, de gestión o de apoyo
Branson Ultrasonidos S.A.E.	Sales, marketing, or distribution / Ventas, marketing o distribución
Emerson Automation Fluid Control & Pneumatics Iberia, S.A.	Manufacturing or production / Fabricación o producción
Emerson Automation Solutions Final Control Netherlands B.V. - (PE)	Sales, marketing, or distribution / Ventas, marketing o distribución
Emerson Process Management, S.L.	Sales, marketing, or distribution / Ventas, marketing o distribución
National Instruments Spain, S.L.	Sales, marketing, or distribution / Ventas, marketing o distribución
Open Systems International Europe SL	Sales, marketing, or distribution / Ventas, marketing o distribución
Paradigm Geophysical Spain S.L.	Sales, marketing, or distribution / Ventas, marketing o distribución